

27 May 1952

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MEMORANDUM FOR: Deputy Director (Intelligence)

SUBJECT: [REDACTED]

25X1A

PROBLEM:

25X1A

25X1A6a

1. To make recommendations with regard to the [REDACTED] and the establishment of similar units at other overseas posts.

DISCUSSION:

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25X1A6a

2. There are four main functions of the [REDACTED]

25X1A9a

25X1A

a. Current intelligence briefing: This was originally set up for [REDACTED] but when [REDACTED] left and his organization was split between CIA and the political side of [REDACTED] there appears to have been a diminished need for such service. Normally a U. S. Ambassador relies on his political officers to keep him informed and it is doubtful if a current intelligence function is required by the [REDACTED] or the organizations under him. 25X1A

25X1A6a

b. Stimulation of overt collectors and guidance to both overt and covert collectors: Here the thought is that ORR and OSI representatives could give the collectors direct and speedy expert advice on the value of collectable items. They could also probably uncover some valuable materials which, once informed of their existence and value, the collectors could set out to acquire. *OK Bul*

25X1A9a

25X1A8a

25X1A8a

c. Intelligence support for OSO and OPC operations: This may involve target briefs and other detailed work. The best division of this function between Washington and the field has not yet been worked out. [REDACTED] is now in the Far East investigating this problem and expects to go to the Near East and Europe in the late summer. So far it appears that most of the field intelligence support provided for [REDACTED] at least in [REDACTED] comes from a special [REDACTED] staff in each of those countries. 25X1A8a 25X1X4

d. Research: It is asserted that there is a category of research which can be done better in the field than in Washington. Conceivably this could be true in carefully selected cases where unique source material is available on the spot. The State Department has found only a few isolated cases of this kind, although it *OK Bul*

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may be expected that ORR and OSI will discover more. Generally, such a situation will not arise, however, unless the research is to be performed at the very place which is the subject of study. There may also be a few cases of projects (which may be undertaken by a private organization on contract) involving extensive research and first-hand contact with defectors or returnees.

Great care should be taken with regard to field research to be sure that the sources are in fact different from those available in Washington and that the difference is not correctable by proper field reporting. Duplication between headquarters and the field should not be allowed to creep in. This is particularly important because of the danger that the conduct of research abroad may tend to restrict the flow of intelligence information and therefore may interfere with headquarters research and evaluation.

25X1A6a 3. In addition to the four functions of the [REDACTED] which are described above, there are certain anticipated benefits for CIA's Washington offices. 25X1A

25X1A6a a. OCI, ORR, and OSI find it convenient and helpful to have a representative or point of contact in [REDACTED] who is directly responsive to their needs and questions. OCI likes to confirm its analyses by checking them with the opinions of people on the spot. There is a danger of great waste, however, if this is done by straight duplication of effort.

b. An important consideration in the thinking of OCI, OMS, ORR, and OSI is that the existence of overseas slots subject to their direct control will permit them for training purposes to give selected personnel overseas experience without losing them -- even temporarily -- to another office or agency. Such a system may indeed be a valuable by-product of a [REDACTED] but should not be considered a reason for maintaining or creating one. This will become particularly true as the Career Management program develops greater fluidity of assignment between offices and allows for temporary tours with the Foreign Service. 25X1A

4. It was not considered that OGD's proposed overt collection team, if approved, would be a part of the [REDACTED] This assumption may have to be re-examined at a later date. 25X1A

TENTATIVE CONCLUSIONS:

25X1A6a 5. That there is a need for a few ORR and OSI technical experts in [REDACTED] to advise the collectors, stimulate overt collection, and serve as a field contact for ORR and OSI in Washington. ✓

6. That the need of the Senior Representative for current intelligence support should govern the decision with respect to this function. ✓

7. That overseas research be undertaken only on an individual project ✓  
basis layed on in Washington.

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25X1A9a

8. That decisions on operational intelligence support for [redacted] and  
[redacted] be deferred until [redacted] has completed his survey.

9. That OSI's need for representation in [redacted] is not clear and  
should be considered further.

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RECOMMENDATION:

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10. That this paper be discussed at an IAD's meeting (with [redacted] and  
[redacted] representatives invited) in order to verify or modify the Discussion  
Section and clarify the next steps.

JAMES Q. REBER  
Assistant Director  
Intelligence Coordination

(TAB A: Summary of Office comments together with the  
individual memoranda.)

SECRET

SUMMARY OF OFFICE COMMENTS

25X1A 1. 25X1A6a OCI, ONE, ORR, and OSI agree that the 25X1A  
25X1A6a is a good idea. ORR re-emphasizes its strong view  
that there should be an increase from one to three economic analysts  
in the Strategic Section.

25X1A 2. 25X1A6a No one recommends the establishment of 25X1A  
25X1A6a though the possible value of establishing OSI repre-  
sentation at that post will be periodically reviewed by OSI.

25X1A 3. 25X1A6a OCI, ONE, ORR, and OSI believe that the establishment  
25X1A6a of a 25X1A6a is desirable, OSI pointing out that  
"current coverage is considered inadequate due to lack of Agency  
scientific representation in these areas" and requesting a GS-13 and  
GS-11. ORR suggests two economists, one on China and one on the Soviet  
Far East. OCI believes that a field survey should precede the establish-  
ment of the 25X1A 25X1A6a

4. 25X1A6a Only OSI suggests representation in 25X1A6a where a  
GS-13 and GS-11 would be considered adequate scientific staffing.

25X1X4 5. The Intelligence Support Unit of 25X1A6a is at present engaged in 25X1A8a  
25X1X4 a field trip to 25X1A6a to examine the intelligence  
support needs there and will later go to the 25X1A6a At  
this time that Office is not able to state what field intelligence  
support for 25X1A6a operations is necessary.

25X1A8a